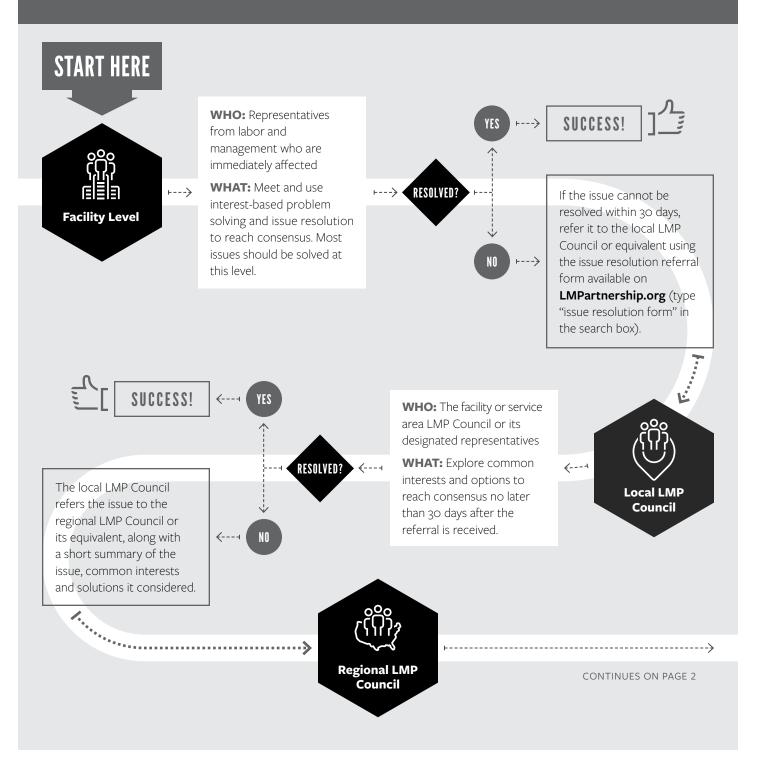
## Got issues? Use IR

The issue resolution processes spelled out in the 2015 National Agreement are designed to resolve disputes, many of them related to Section 1 of the agreement. If you need to use IR, follow the order here and start the process at the lowest possible level—ideally the level where the problem arose.



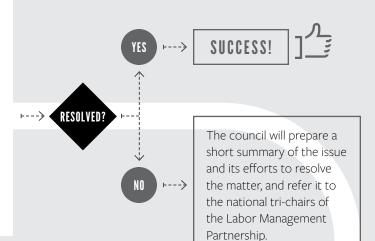
## Got issues? Use IR CONTINUED FROM PAGE 1



**WHO:** Regional LMP Council or its designated representatives

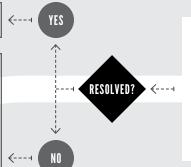
**WHAT:** Further explore common interests and options, and try to resolve the issue no later than 30 days after its referral.

**NOTE:** If the issue arises at the regional level, it may be brought directly to the regional LMP Council.





If consensus isn't reached, the fact-finding team will submit a report within 30 days of its appointment summarizing the key issues. The tri-chairs will submit the report to the LMP Executive Committee. If the issue remains unresolved, either Kaiser Permanente or the Coalition of Kaiser Permanente Unions may request the appointment of a national panel to address the issue.



**WHO:** National LMP tri-chairs

**WHAT:** Appoint a labormanagement fact-finding team to investigate the matter and attempt to mediate the issue.



"Using the issue resolution process helps create a solution that is not only well thought out but also, given the buy-in and ownership that comes from participation, smoother to implement."

—**UTE KONGSBACK,** LMP Education and Training, Coalition of KP Unions labor partner (OFNHP/ONA, Northwest)



**WHO:** National LMP tri-chairs will appoint a national panel made up of union and management representatives and a neutral designee.

**WHAT:** The panel will craft a solution within 30 days, unless that period is extended by mutual agreement.



